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FIRST RESPONDER SALARY & BENEFITS SURVEY



Made possible through a partnership between The John C. Stennis Institute of Government & Community Development, The Mississippi Municipal League, and The Mississippi Association of Supervisors





FORWARD

On behalf of the staff, research fellows, and students of The John C. Stennis Institute of Government and Community Development at Mississippi State University, I would like to present to you our latest installment of the First Responder Salary and Benefits Survey, a collaborative effort between the Stennis Institute, the Mississippi Municipal League, and the Mississippi Association of Supervisors.

Based at our state's land grant university, the Stennis Institute is often referred to as Mississippi's think tank, but the Stennis Institute is much more. We are frequently called upon to provide technical assistance and consultation to state officials, local governments and community leaders regarding political, governmental, and economic/community development matters. Our mission is to enhance the capacities of state and local officials to deal effectively with today's challenges regarding many issues. The Stennis Institute delivers a wide array of services and technical assistance to municipalities, counties, and government agencies, responding to the ever-changing political and economic environment.

The Stennis Institute performs a threefold mission: (1) to enhance the efficiency and effectiveness of Mississippi state and local governments through basic and applied research, training, technical assistance, and service; (2) to provide technical assistance and research for both rural development in Mississippi and regional activities in the Southeast; and (3) to promote civic education and citizen involvement in the political process.

I hope you benefit from the extensive efforts of the Institute's staff in your time studying this installment of the First Responder Salary and Benefits Survey. Should you have any questions regarding the information contained herein, please do not hesitate to contact the Stennis Institute at 662-325-3328. Thank you for taking an interest in this work and for all you do to make a better Mississippi.

Dr. J "Dallas" Breen

Stennis Institute Executive Director

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ORGANIZATIONAL & COMPENSATION ANALYSIS OVERVIEW

Personnel matters are of central importance to the operation of today's municipal government. Indeed, the efficiency and effectiveness of a municipal government sits squarely on the shoulders of its personnel system. These systems marked by arbitrary compensation levels, capricious decisions regarding promotion and termination, or wildly disparate management styles can cripple a municipality's operation and lead to poor service delivery. In the past, many municipal governments have operated with only rudimentary personnel systems, or in some cases, without a personnel system of any type. As increased citizen expectations related to the volume and quality of municipal service delivery increase the need for fair and equitable personnel systems increases as well.

As part of its legislatively funded mission to supply targeted technical research and assistance to local governments, the Stennis Institute actively conducts personnel and compensation analysis for Mississippi municipalities and counties. In general, the objectives of these efforts are to develop:

- An analysis of current wage and salary levels in terms of the external labor market. This analysis often includes conducting a wage and salary survey of other counties and municipalities within the local labor market.
- Design of a compensation plan for possible implementation by the governing authorities of the organization. This plan will include local labor market conditions that may impact turnover rate and any other factors associated with the local labor force.
- Design of a plan for implementing wage and salary levels for newly created positions within the city or county's organizational structure.
- The development of a set of cost estimates for implementing the compensation plan, if adopted by local governing authorities.-

The Institute actively uses the national O*NET job analysis and classification system, not only to inform the analysis of the knowledge, skills and abilities necessary to perform each occupational position within the organization, but to also provide comparable, real-time salary data (updated every three months) as provided (or equivalent by state departments of labor organizations) to the United States Department of Labor, and various state and national statistical entities, including the Bureau of the Census, the Bureau of Labor Statistics (BLS), and the Bureau of Economic Analysis (BEA).O*NET data, since it provides comparable specific wage and salary data from jurisdictions throughout the country keyed to job classifications throughout the spectrum of both public and private employment, is an invaluable tool in assessing and designing compensation plans.

Services provided by the Institute are always targeted toward the needs of the municipality and are generally conducted through a contractual arrangement between the Institute and the municipality. In most cases, the contracting party supports the Institute's work by providing funds to cover the incremental costs associated with the successful performance of tasks outlined in a "scope of work" document, a jointly-developed appendix to a standard contract outlining the deliverables and respective responsibilities of both parties throughout the course of the agreement.

COMPENSATION ANALYSIS

Determining the proper compensation for an employee is not a straightforward process.

Many different methods and theories abound, each promising, with the application of a formula or through the use of a survey, to produce a correct compensation "figure". Practical experience with the process of determining compensation for employees belies this simple concept. Often, the best results are achieved through an amalgamation of several different methods of compensation analysis.

In many organizations, management unilaterally determines the pay to be offered to employees. This does not imply, however, that management has complete control in setting pay levels. There are three constraints on the ability of management to determine pay levels: the external labor market, internal equity, and the organizational hierarchy.

• Classical economics teaches that labor is like any other commodity or product, and therefore has a market. Within this market, the forces of supply and demand work to produce a "price" for different positions. For example, due to the heavy demand for truck drivers from the growing trucking industry, the number of available positions in this industry has increased. Since there are a relatively short supply of an available labor force with the corresponding knowledge, skills, and abilities able to fill these positions, the

"price" of a truck driver has also increased in recent years. This "price" is simply the hourly wage or the fixed salary that an organization must offer a person to fill the requisite position— the position's compensation; simply, the external labor market must be considered when developing competitive and equitable compensation plans.

- The second constraint on management is the concept of internal equity. This concept refers to the principles that a position in one area of the organization should be offered the same level of compensation as that same position in another area of the same organization. Within a municipality, for example, given similar job tasks, an administrative assistant in the Mayor's Office should have pay equity with a similarly situated administrative assistant in the Public Works Department. Ignoring internal equity concerns can lead to high turnover and low morale amount employees.
- The third constraint on management is the organizational hierarchy. In a hierarchical organization, it is vital that managers have a greater level of compensation than the subordinates they supervise. Ignoring issues related to organizational hierarchy can lead to poor management performance and reduced motivation among employees.

External Labor Market

In developing compensation plans for county and municipal governments, salary survey instruments developed by the Institute are distributed to organizations that are either in the city's local labor market or are comparable to the municipality or county under review. Factors used to determine comparability to other cities and counties include population (\pm 25%) annual general fund budget, number of employees, and types of services offered to the public. All survey results are verified and standardized in format by Institute staff. In cases where only a range was reported for a specific position, the average of the high and low salary listings is used in the computations.

INTERNAL JOB MARKET

GRADE & STEP SYSTEMS

The place of a given job's rank within an organizational value system is reflected in the position's compensation, particularly in the form of a base rate or range of pay. With local governments existing in competitive labor markets, systems that establish the relative value of positions are important to both employees and management, as they establish the basis for equity, at least in a traditional sense.

Within public organizations, job hierarchies and organizational structure are used for more than simply determining compensation. Both serve as general guides in recruitment and selection of employees; further, establishing job evaluation systems related to hierarchy and organizational structure can be an important tool in:

- Redesigning organizational processes.
- May assist management in career planning, training and professional development; and
- May provide guidance in job assignments and during times of reductions in force.

The essence of internal job evaluation is the rating or ranking of jobs by their relative worth to the organization and is composed of a variety of job evaluation factors. Technically, these factors need to:

- Be present in varying degree relative to individual jobs,
- Be minimized in number,
- Be discrete in meaning in order to avoid double weighting, and
- Be known (to some degree) for all positions in the system.
- Finally, each identified factor must measure individual aspects of the position itself, rather than the incumbent holding the position within an organization.

Some of the most commonly used factors include:

- Job requirements,
- Responsibility,

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- Working conditions,
- Physical demands,
- Difficulty of work, both intellectually, physically, and emotionally,
- Nature and degree of required personal relationships, and
- Leadership and management requirements.

Most compensation plans designed by the Institute are based on a standard format utilizing a grade and step system (presented on the next page), which helps to provide stability in an organization's overall compensation system. The plan itself is based upon the premise of providing the current minimum wage at Grade One Step One; all other grades and steps are calculated from this base level. An increase in grade represents a ten percent (10%) increase in compensation, while an increase to a higher step within each grade represents a three percent (3%) increase in compensation.

Positions are place on a grade within the plan using data returned through internal and external data collection; each position is placed so that its compensation is appropriate for the "rank" of the position with the organizational structure. Individual employees are assigned to a specific step within the grade associated with their current position, based upon their current annual wage and the length of their tenure with the organization. Proposed salaries are never lower than the employee's current rate of pay; each position receives at least a small increase to properly assign the employee to an exact step on the pay scale. Every effort is made to maintain internal pay equity between comparable positions, and further, to standardize wages among similar positions to the greatest extent possible.

IMPLEMENTATION

Implementation of a compensation plan rests within the authority of the governing body of the organization; the plan itself exists as a guide or frame work that can be used to guide current and future personnel and compensation decisions. Almost all plans developed by the Institute, when they are released and accepted by a local Board (or governing authorities), are adjusted by Board action to reflect the Board's thoughts and feelings regarding specific local conditions inherent within the organization. Personnel plans developed by the Institute should exist as 'living documents', and continually evolve with the organization over time in order to retain their value. In some cases, plans may need to be reviewed periodically to account for changes in the external labor market, and to ensure continued commitment to maintaining external and internal equity among positions.

MUNICIPAL SURVEY RESPONDENTS

Alphabetically

Municipality	Population	Municipality	Population	Municipality	Population	Municipality	Population
Aberdeen	4,961	D'Iberville	12,721	Louise	178	Slate Springs	105
Ackerman	1,594	D'Lo	373	Lula	204	Smithville	717
Algoma	705	Ellisville	4,652	Macon	2,582	Soso	418
Amory	6,666	Enterprise	496	Mantee	237	Southaven	54,648
Arcola	304	Eupora	2,152	Marion	1,751	Starkville	25,570
Batesville	7,523	Flora	1,647	Marks	1,444	Sturgis	207
Bay St. Louis	9,284	Florence	4,572	Meadville	448	Sumner	278
Biloxi	49,449	Flowood	10,202	Mendenhall	2,199	Tremont	467
Blue Mountain	948	Forest	5,430	Monticello	1,441	Tunica	1,026
Brookhaven	11,674	Fulton	4,542	Morgan City	207	Tupelo	37,926
Brooksville	915	Gautier	19,024	Moss Point	12,147	Union	2,042
Bruce	1,707	Georgetown	252	Natchez	14,520	Verona	2,792
Bude	780	Gloster	897	Nettleton	1,935	Vicksburg	21,573
Burnsville	868	Golden	192	New Albany	7,626	Waveland	7,210
Calhoun City	1,533	Greenville	29,670	New Augusta	554	Waynesboro	4,567
Carthage	4,901	Greenwood	14,490	New Houlka	698	Wesson	1,833
Cary	241	Hatley	495	Newton	3,373	Winona	4,505
Clarksdale	14,903	Hazlehurst	3,619	North Carrollton	405		
Cleveland	11,199	Hernando	17,138	Ocean Springs	18,429		
Clinton	28,100	Hollandale	2,188	Olive Branch	46,466		
Coffeeville	797	Horn Lake	26,736	Oxford	25,416		
Collins	2,342	Indianola	9,646	Pascagoula	22,010		
Columbus	25,172	Itta Bena	3,139	Prentiss	976		
Corinth	14,622	Kosciusko	7,114	Purvis	1,904		
Courtland	470	Lake	475	Raymond	1,960		
Crowder	573	Laurel	17,161	Ridgeland	24,269		
Crystal Springs	4,862	Leland	3,988	Saltillo	4,922		
Decatur	1,945	Lena	157	Sardis	1,748		
Derma	957	Liberty	560	Senatobia	8,354		

MUNICIPAL SURVEY RESPONDENTS

Population Groups

Over 25,00	0 Residents
Municipality	Population
Southaven	54,648
Biloxi	49,449
Olive Branch	46,466
Tupelo	37,926
Greenville	29,670
Clinton	28,100
Horn Lake	26,736
Starkville	25,570
Oxford	25,416
Columbus	25,172

Population
9,646
9,284
8,354
7,626
7,523
7,210
7,114
6,666
5,430

10,000-25,0	00 Residents
Municipality	Population
Ridgeland	24,269
Pascagoula	22,010
Vicksburg	21,573
Gautier	19,024
Ocean Springs	18,429
Laurel	17,161
Hernando	17,138
Clarksdale	14,903
Corinth	14,622
Natchez	14,520
Greenwood	14,490
D'Iberville	12,721
Moss Point	12,147
Brookhaven	11,674
Cleveland	11,199
Flowood	10,202

Municipality County Aberdeen 4,961 Saltillo 4,922 Carthage 4,901 Crystal Springs 4,862 Ellisville 4,652 Florence 4,572 Waynesboro 4,567 Fulton 4,542 Winona 4,505 Leland 3,988 Hazlehurst 3,619 Newton 3,373 Itta Bena 3,139	1,000-4,99	9 Residents
Saltillo 4,922 Carthage 4,901 Crystal Springs 4,862 Ellisville 4,652 Florence 4,572 Waynesboro 4,567 Fulton 4,542 Winona 4,505 Leland 3,988 Hazlehurst 3,619 Newton 3,373	Municipality	County
Carthage 4,901 Crystal Springs 4,862 Ellisville 4,652 Florence 4,572 Waynesboro 4,567 Fulton 4,542 Winona 4,505 Leland 3,988 Hazlehurst 3,619 Newton 3,373	Aberdeen	4,961
Crystal Springs 4,862 Ellisville 4,652 Florence 4,572 Waynesboro 4,567 Fulton 4,542 Winona 4,505 Leland 3,988 Hazlehurst 3,619 Newton 3,373	Saltillo	4,922
Ellisville 4,652 Florence 4,572 Waynesboro 4,567 Fulton 4,542 Winona 4,505 Leland 3,988 Hazlehurst 3,619 Newton 3,373	Carthage	4,901
Florence 4,572 Waynesboro 4,567 Fulton 4,542 Winona 4,505 Leland 3,988 Hazlehurst 3,619 Newton 3,373	Crystal Springs	4,862
Waynesboro 4,567 Fulton 4,542 Winona 4,505 Leland 3,988 Hazlehurst 3,619 Newton 3,373	Ellisville	4,652
Fulton 4,542 Winona 4,505 Leland 3,988 Hazlehurst 3,619 Newton 3,373	Florence	4,572
Winona 4,505 Leland 3,988 Hazlehurst 3,619 Newton 3,373	Waynesboro	4,567
Leland 3,988 Hazlehurst 3,619 Newton 3,373	Fulton	4,542
Hazlehurst 3,619 Newton 3,373	Winona	4,505
Newton 3,373	Leland	3,988
	Hazlehurst	3,619
Itta Bena 3,139	Newton	3,373
	Itta Bena	3,139
Verona 2,792	Verona	2,792
Macon 2,582	Macon	2,582
Collins 2,342	Collins	2,342

1,000-4,999 R	esidents, cont'd
Mendenhall	2,199
Hollandale	2,188
Eupora	2,152
Union	2,042
Raymond	1,960
Decatur	1,945
Nettleton	1,935
Purvis	1,904
Wesson	1,833
Marion	1,751
Sardis	1,748
Bruce	1,707
Flora	1,647
Ackerman	1,594
Calhoun City	1,533
Marks	1,444
Monticello	1,441
Tunica	1,026

0 to 999	Residents
Municipality	Population
Prentiss	976
Derma	957
Blue Mountain	948
Brooksville	915
Gloster	897
Burnsville	868
Coffeeville	797
Bude	780
Smithville	717

lents, cont'd			
698			
573			
560			
554			
496			
495			
475			
470			
467			
448			
418			
406			
405			
373			
304			
278			
252			
241			
237			
207			
207			
204			
192			
178			
157			
105			

COUNTY SURVEY RESPONDENTS

Alphabetically

County	Population
Adams County	32,297
DeSoto County	184,945
Franklin County	7,788
Jackson County	143,617
Montgomery County	10,925
Neshoba County	29,125
Newton County	21,443
Oktibbeha County	49,587
Pike County	39,288
Pontotoc County	32,174
Prentiss County	25,276
Tate County	28,321
Tippah County	21,995
Tunica County	10,778
Union County	28,606
Wilkinson County	9,878
Yalobusha County	12,392

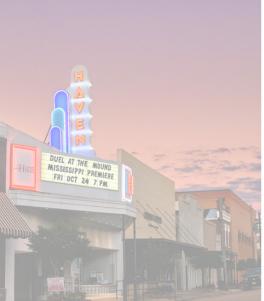
COUNTY SURVEY RESPONDENTS By Population

Over 25,00	0 Residents
County	Population
DeSoto County	184,945
Jackson County	143,617
Oktibbeha County	49,587
Pike County	39,288
Adams County	32,297
Pontotoc County	32,174
Neshoba County	29,125
Tate County	28,321
Union County	28,606
Prentiss County	25,276

0-24,999	Residents
County	Population
Tippah County	21,995
Newton County	21,443
Yalobusha County	12,392
Montgomery County	10,925
Tunica County	10,778
Wilkinson County	9,878
Franklin County	7,788









POLICE MUNICIPAL SALARY STATISTICS

10,000 to 24,999 Residents						9		\mathcal{O}^{-1}		00
10,000 to 24,999 Residents \$82,920.81 \$62,400.00 \$105,618.24 \$70,312.50 \$72,545.20 \$82,557.06 \$92,877.49 \$95,840.4			Mean	Minimum	Maximum	10%	25%	50%	75%	90%
1,000 to 4,999 Residents \$66,649.08 \$56,890.04 \$82,700.00 \$59,378.01 \$60,000.00 \$66,250.00 \$70,000.00 \$75,783.3 1,000 to 4,999 Residents \$50,090.68 \$18,935.02 \$63,000.00 \$40,411.60 \$45,966.00 \$51,398.00 \$540,925.90 \$60,000.00 \$46,845.90 0 to 999 Residents \$36,291.54 \$26,780.00 \$48,048.00 \$27,504.00 \$31,200.00 \$35,700.00 \$40,000.00 \$46,885.90 1,000 to 24,999 Residents \$72,060.06 \$60,761.28 \$86,639.28 \$62,236.13 \$63,175.60 \$72,174.42 \$77,088.24 \$85,883.90 5,000 to 9,999 Residents \$58,418.85 \$51,262.12 \$67,475.00 \$52,304.82 \$54,729.48 \$85,800.00 \$61,217.94 \$64,451.5 1,000 to 4,999 Residents \$30,897.25 \$26,780.00 \$39,520.00 \$26,884.70 \$27,041.75 \$28,644.50 \$32,500.00 \$36,712.00 0 to 999 Residents \$75,621.07 \$61,281.00 \$85,416.00 \$67,150.50 \$73,505.75 \$77,089.50 \$79,676.80 \$82,623.20 1,000 to 4,999 Residents \$63,939.00 \$63,93		Over 25,000 Residents	\$93,456.58	\$73,320.00	\$121,555.20	\$74,076.00	\$88,752.75	\$92,300.00	\$99,789.41	\$107,047.92
1,000 to 4,999 Residents	[<u>T</u>	10,000 to 24,999 Residents	\$82,920.81	\$62,400.00	\$105,618.24	\$70,312.50	\$72,545.20	\$82,557.06	\$92,877.49	\$95,840.41
1,000 to 4,999 Residents	HIE	5,000 to 9,999 Residents	\$66,649.08	\$56,890.04	\$82,700.00	\$59,378.01	\$60,000.00	\$66,250.00	\$70,000.00	\$75,783.39
Over 25,000 Residents		1,000 to 4,999 Residents	\$50,090.68	\$18,935.02	\$63,000.00	\$40,411.60	\$45,966.00	\$51,396.80	\$54,692.59	\$60,900.00
The late		0 to 999 Residents	\$36,291.54	\$26,780.00	\$48,048.00	\$27,504.00	\$31,200.00	\$35,700.00	\$40,000.00	\$46,585.91
The late	<u>H</u>	Over 25,000 Residents	\$80,129.39	\$63,000.00	\$94,500.00	\$64,130.40	\$76,606.00	\$80,910.33	\$87,027.20	\$92,588.00
The late		10,000 to 24,999 Residents	\$72,060.06	\$60,761.28	\$86,639.28	\$62,236.13	\$63,175.60	\$72,174.42	\$77,088.24	\$85,883.93
Over 25,000 Residents		5,000 to 9,999 Residents	\$58,418.85	\$51,262.12	\$67,475.00	\$52,304.82	\$54,729.48	\$58,300.00	\$61,217.94	\$64,451.53
Over 25,000 Residents \$75,621.07 \$61,281.00 \$85,416.00 \$67,150.50 \$73,505.75 \$77,089.50 \$79,676.80 \$82,623.22 10,000 to 24,999 Residents \$63,939.00 \$63,614.50 \$68,523.70	STA	1,000 to 4,999 Residents	\$41,480.50	\$35,500.00	\$50,000.00	\$36,691.20	\$37,000.00	\$41,200.00	\$45,000.00	\$48,000.00
Over 25,000 Residents \$75,621.07 \$61,281.00 \$85,416.00 \$67,150.50 \$73,505.75 \$77,089.50 \$79,676.80 \$82,623.22 10,000 to 24,999 Residents \$63,939.00 \$63,614.50 \$68,523.70	ASSI	0 to 999 Residents	\$30,897.25	\$26,780.00	\$39,520.00	\$26,884.70	\$27,041.75	\$28,644.50	\$32,500.00	\$36,712.00
10,000 to 24,999 Residents S63,939.00	91									
The image		Over 25,000 Residents	\$75,621.07	\$61,281.00	\$85,416.00	\$67,150.50	\$73,505.75	\$77,089.50	\$79,676.80	\$82,623.20
O to 999 Residents S67,618.93 S57,013.00 S76,440.00 S58,835.01 S63,614.50 S68,523.70 S72,331.65 S73,359.5	~	10,000 to 24,999 Residents				Zero	Responses			
O to 999 Residents S46,068.83 S36,500.00 S57,000.00 S38,141.30 S40,603.24 S44,706.48 S50,853.24 S54,541.3	[AJO	5,000 to 9,999 Residents	\$63,939.00	\$63,939.00	\$63,939.00	\$63,939.00	\$63,939.00	\$63,939.00	\$63,939.00	\$63,939.00
Over 25,000 Residents \$67,618.93 \$57,013.00 \$76,440.00 \$58,835.01 \$63,614.50 \$68,523.70 \$72,331.65 \$73,359.55 10,000 to 24,999 Residents \$58,920.16 \$45,760.00 \$79,300.00 \$51,579.72 \$52,780.00 \$55,750.00 \$62,044.40 \$71,518.75 5,000 to 9,999 Residents \$48,449.11 \$46,000.24 \$53,830.00 \$46,169.07 \$46,422.31 \$46,983.10 \$49,009.90 \$51,901.90 1,000 to 4,999 Residents \$40,977.12 \$35,902.00 \$46,000.00 \$36,380.40 \$38,000.00 \$39,625.00 \$44,706.48 \$45,200.00 Over 25,000 Residents \$60,301.12 \$51,958.00 \$69,888.00 \$52,404.41 \$55,806.25 \$61,676.50 \$63,782.15 \$65,225.00 10,000 to 24,999 Residents \$53,343.47 \$38,241.84 \$73,229.52 \$42,889.60 \$48,457.00 \$51,134.10 \$60,181.71 \$63,271.2 5,000 to 9,999 Residents \$45,100.71 \$35,755.20 \$51,114.96 \$40,186.54 \$43,232.67 \$45,312.80 \$48,153.30 \$50,409.5 1,000 to 4,999 Residents	\mathbf{Z}	1,000 to 4,999 Residents	\$46,068.83	\$36,500.00	\$57,000.00	\$38,141.30	\$40,603.24	\$44,706.48	\$50,853.24	\$54,541.30
10,000 to 24,999 Residents \$58,920.16 \$45,760.00 \$79,300.00 \$51,579.72 \$52,780.00 \$55,750.00 \$62,044.40 \$71,518.75		0 to 999 Residents				Zero	Responses			
5,000 to 9,999 Residents \$48,449.11 \$46,000.24 \$53,830.00 \$46,169.07 \$46,422.31 \$46,983.10 \$49,009.90 \$51,901.9 1,000 to 4,999 Residents \$40,977.12 \$35,902.00 \$46,000.00 \$36,380.40 \$38,000.00 \$39,625.00 \$44,706.48 \$45,200.0 Over 25,000 Residents \$60,301.12 \$51,958.00 \$69,888.00 \$52,404.41 \$55,806.25 \$61,676.50 \$63,782.15 \$65,225.0 10,000 to 24,999 Residents \$53,343.47 \$38,241.84 \$73,229.52 \$42,889.60 \$48,457.00 \$51,134.10 \$60,181.71 \$63,271.2 5,000 to 9,999 Residents \$45,100.71 \$35,755.20 \$51,114.96 \$40,186.54 \$43,232.67 \$45,312.80 \$48,153.30 \$50,409.5		Over 25,000 Residents	\$67,618.93	\$57,013.00	\$76,440.00	\$58,835.01	\$63,614.50	\$68,523.70	\$72,331.65	\$73,359.56
Over 25,000 Residents \$60,301.12 \$51,958.00 \$69,888.00 \$52,404.41 \$55,806.25 \$61,676.50 \$63,782.15 \$65,225.0 10,000 to 24,999 Residents \$53,343.47 \$38,241.84 \$73,229.52 \$42,889.60 \$48,457.00 \$51,134.10 \$60,181.71 \$63,271.2 5,000 to 9,999 Residents \$45,100.71 \$35,755.20 \$51,114.96 \$40,186.54 \$43,232.67 \$45,312.80 \$48,153.30 \$50,409.5 1,000 to 4,999 Residents \$38,693.17 \$34,420.00 \$44,706.48 \$34,492.00 \$34,713.90 \$36,515.00 \$43,000.00 \$44,531.4	Z	10,000 to 24,999 Residents	\$58,920.16	\$45,760.00	\$79,300.00	\$51,579.72	\$52,780.00	\$55,750.00	\$62,044.40	\$71,518.72
Over 25,000 Residents \$60,301.12 \$51,958.00 \$69,888.00 \$52,404.41 \$55,806.25 \$61,676.50 \$63,782.15 \$65,225.0 10,000 to 24,999 Residents \$53,343.47 \$38,241.84 \$73,229.52 \$42,889.60 \$48,457.00 \$51,134.10 \$60,181.71 \$63,271.2 5,000 to 9,999 Residents \$45,100.71 \$35,755.20 \$51,114.96 \$40,186.54 \$43,232.67 \$45,312.80 \$48,153.30 \$50,409.5 1,000 to 4,999 Residents \$38,693.17 \$34,420.00 \$44,706.48 \$34,492.00 \$34,713.90 \$36,515.00 \$43,000.00 \$44,531.4	CAPTA	5,000 to 9,999 Residents	\$48,449.11	\$46,000.24	\$53,830.00	\$46,169.07	\$46,422.31	\$46,983.10	\$49,009.90	\$51,901.96
Over 25,000 Residents \$60,301.12 \$51,958.00 \$69,888.00 \$52,404.41 \$55,806.25 \$61,676.50 \$63,782.15 \$65,225.0 10,000 to 24,999 Residents \$53,343.47 \$38,241.84 \$73,229.52 \$42,889.60 \$48,457.00 \$51,134.10 \$60,181.71 \$63,271.2 5,000 to 9,999 Residents \$45,100.71 \$35,755.20 \$51,114.96 \$40,186.54 \$43,232.67 \$45,312.80 \$48,153.30 \$50,409.5 1,000 to 4,999 Residents \$38,693.17 \$34,420.00 \$44,706.48 \$34,492.00 \$34,713.90 \$36,515.00 \$43,000.00 \$44,531.4		1,000 to 4,999 Residents	\$40,977.12	\$35,902.00	\$46,000.00	\$36,380.40	\$38,000.00	\$39,625.00	\$44,706.48	\$45,200.00
10,000 to 24,999 Residents \$53,343.47 \$38,241.84 \$73,229.52 \$42,889.60 \$48,457.00 \$51,134.10 \$60,181.71 \$63,271.2 5,000 to 9,999 Residents \$45,100.71 \$35,755.20 \$51,114.96 \$40,186.54 \$43,232.67 \$45,312.80 \$48,153.30 \$50,409.5 1,000 to 4,999 Residents \$38,693.17 \$34,420.00 \$44,706.48 \$34,492.00 \$34,713.90 \$36,515.00 \$43,000.00 \$44,531.4		0 to 999 Residents				Zero	Responses			
	FENANT	Over 25,000 Residents	\$60,301.12	\$51,958.00	\$69,888.00	\$52,404.41	\$55,806.25	\$61,676.50	\$63,782.15	\$65,225.05
		10,000 to 24,999 Residents	\$53,343.47	\$38,241.84	\$73,229.52	\$42,889.60	\$48,457.00	\$51,134.10	\$60,181.71	\$63,271.20
		5,000 to 9,999 Residents	\$45,100.71	\$35,755.20	\$51,114.96	\$40,186.54	\$43,232.67	\$45,312.80	\$48,153.30	\$50,409.53
	(EC	1,000 to 4,999 Residents	\$38,693.17	\$34,420.00	\$44,706.48	\$34,492.00	\$34,713.90	\$36,515.00	\$43,000.00	\$44,531.45
		0 to 999 Residents				Zero	Responses			

POLICE MUNICIPAL SALARY STATISTICS

		Mean	Minimum	Maximum	10%	25%	50%	75%	90%
	Over 25,000 Residents	\$55,295.32	\$44,772.00	\$65,520.00	\$46,619.33	\$48,589.00	\$55,893.00	\$61,306.75	\$62,358.40
I	10,000 to 24,999 Residents	\$48,511.46	\$36,363.60	\$60,420.00	\$41,832.00	\$45,626.69	\$49,210.90	\$50,841.12	\$55,548.50
SERGEANT	5,000 to 9,999 Residents	\$41,711.27	\$34,632.00	\$49,212.80	\$35,675.95	\$37,890.84	\$42,234.40	\$45,276.90	\$46,688.04
SEF.	1,000 to 4,999 Residents	\$36,226.29	\$30,992.00	\$44,706.48	\$31,936.32	\$33,659.38	\$35,108.50	\$37,950.00	\$41,670.60
	0 to 999 Residents	\$29,216.50	\$27,129.00	\$31,304.00	\$27,546.50	\$28,172.75	\$29,216.50	\$30,260.25	\$30,886.50
	Over 25,000 Residents	\$49,145.01	\$41,183.52	\$57,842.53	\$42,298.46	\$43,970.88	\$48,777.00	\$53,951.13	\$56,285.97
RAL	10,000 to 24,999 Residents	\$41,180.55	\$35,004.40	\$45,515.93	\$36,374.93	\$38,137.10	\$41,717.00	\$45,068.14	\$45,449.73
ORPORAL	5,000 to 9,999 Residents	\$39,684.32	\$31,720.00	\$45,531.20	\$33,736.35	\$36,760.88	\$41,801.76	\$43,666.48	\$44,785.31
\overline{O}	1,000 to 4,999 Residents	\$36,907.96	\$29,120.00	\$44,706.48	\$29,993.60	\$31,304.00	\$39,369.33	\$40,040.00	\$42,839.89
	0 to 999 Residents				Zero	Responses			
~	Over 25,000 Residents	\$47,482.08	\$33,509.00	\$59,841.60	\$36,292.20	\$39,557.25	\$48,366.50	\$55,234.00	\$58,266.88
ATO	10,000 to 24,999 Residents	\$45,743.51	\$35,609.60	\$57,000.00	\$35,800.00	\$37,136.84	\$47,010.60	\$51,431.55	\$53,397.26
TIG	5,000 to 9,999 Residents	\$44,889.51	\$34,632.00	\$56,368.00	\$35,869.60	\$39,691.60	\$44,896.50	\$50,293.23	\$52,690.87
[NVESTIGATOR	1,000 to 4,999 Residents	\$39,402.79	\$30,235.40	\$52,240.50	\$33,548.40	\$35,217.00	\$37,128.00	\$42,120.00	\$47,623.89
	0 to 999 Residents				Zero	Responses			
	Over 25,000 Residents	\$46,259.29	\$27,500.00	\$61,274.73	\$36,486.50	\$38,906.50	\$46,550.00	\$55,444.47	\$58,117.32
ER	10,000 to 24,999 Residents	\$39,779.18	\$31,674.00	\$51,300.00	\$33,409.91	\$34,896.23	\$37,600.68	\$45,868.30	\$48,602.02
) FFICER	5,000 to 9,999 Residents	\$37,798.29	\$31,200.00	\$44,474.04	\$35,185.80	\$36,897.00	\$37,236.55	\$38,851.80	\$41,319.25
Ō	1,000 to 4,999 Residents	\$33,999.57	\$27,306.72	\$44,706.48	\$29,736.00	\$31,196.88	\$34,370.00	\$35,273.75	\$37,800.40
	0 to 999 Residents	\$29,496.33	\$26,000.00	\$35,360.00	\$26,225.80	\$26,564.50	\$27,129.00	\$31,244.50	\$33,713.80

FIRE MUNICIPAL SALARY STATISTICS

		Mean	Minimum	Maximum	10%	25%	50%	75%	90%
	Over 25,000 Residents	\$85,672.42	\$70,853.00	\$101,000.00	\$71,061.65	\$83,683.73	\$85,700.00	\$89,629.25	\$96,268.16
Ľ	10,000 to 24,999 Residents	\$78,101.80	\$60,180.00	\$98,039.70	\$64,240.00	\$68,673.80	\$73,000.00	\$89,876.39	\$94,469.50
Сипер	5,000 to 9,999 Residents	\$60,215.06	\$50,079.64	\$65,332.80	\$56,007.64	\$60,000.00	\$60,169.20	\$63,000.00	\$63,717.47
	1,000 to 4,999 Residents	\$45,321.06	\$19,979.44	\$63,000.00	\$35,766.00	\$40,000.00	\$48,101.04	\$52,118.00	\$55,682.05
	0 to 999 Residents	\$35,828.00	\$35,828.00	\$35,828.00	\$35,828.00	\$35,828.00	\$35,828.00	\$35,828.00	\$35,828.00
<u></u>	Over 25,000 Residents	\$72,514.97	\$53,056.00	\$94,500.00	\$54,108.00	\$60,462.81	\$74,984.00	\$78,102.00	\$88,521.76
Сніег	·			·	,				
	10,000 to 24,999 Residents	\$65,321.33	\$51,702.56	\$82,368.00	\$55,112.20	\$56,150.50	\$64,512.96	\$73,919.43	\$76,533.24
M	5,000 to 9,999 Residents	\$52,125.37	\$42,909.62	\$64,376.00	\$45,000.41	\$48,133.93	\$52,026.78	\$53,939.23	\$59,348.91
ASSISTANT	1,000 to 4,999 Residents	\$37,672.60	\$29,500.00	\$48,960.00	\$29,850.00	\$31,125.00	\$36,871.27	\$42,831.36	\$46,786.25
AS	0 to 999 Residents				Zero	Responses			
CHEF	Over 25,000 Residents	\$60,829.67	\$40,120.00	\$72,925.40	\$49,456.32	\$53,440.19	\$66,081.00	\$67,714.00	\$68,985.08
CH	10,000 to 24,999 Residents	\$57,543.50	\$48,897.00	\$72,736.40	\$49,149.80	\$50,509.00	\$55,228.10	\$63,162.91	\$67,070.64
BATTALION	5,000 to 9,999 Residents	\$44,225.65	\$24,440.00	\$56,534.40	\$29,892.51	\$38,071.28	\$51,702.56	\$54,118.48	\$55,568.03
FTAI	1,000 to 4,999 Residents	\$38,966.87	\$38,053.00	\$40,300.00	\$38,151.92	\$38,300.30	\$38,547.60	\$39,423.80	\$39,949.52
B A7	0 to 999 Residents				Zero	Responses			
	Over 25,000 Residents	\$58,838.87	\$44,734.00	\$73,020.00	\$47,668.08	\$53,879.00	\$60,000.00	\$62,379.20	\$71,212.80
ALL	10,000 to 24,999 Residents	\$51,041.41	\$28,080.00	\$77,642.02	\$31,280.40	\$43,462.80	\$51,864.50	\$57,023.25	\$68,485.69
Marshali	5,000 to 9,999 Residents	\$57,220.80	\$57,220.80	\$57,220.80	\$57,220.80	\$57,220.80	\$57,220.80	\$57,220.80	\$57,220.80
MAI	1,000 to 4,999 Residents	\$31,534.00	\$31,534.00	\$31,534.00	\$31,534.00	\$31,534.00	\$31,534.00	\$31,534.00	\$31,534.00
	0 to 999 Residents				Zero	Responses			

FIRE MUNICIPAL SALARY STATISTICS

		Mean	Minimum	Maximum	10%	25%	50%	75%	90%
	Over 25,000 Residents	\$48,686.59	\$36,529.00	\$61,086.00	\$36,881.80	\$41,305.11	\$48,743.92	\$55,780.78	\$60,591.80
ANT	10,000 to 24,999 Residents	\$44,864.22	\$38,251.20	\$58,195.00	\$38,496.80	\$42,071.50	\$44,122.00	\$46,523.88	\$51,739.55
EUTENANI	5,000 to 9,999 Residents	\$40,343.37	\$21,840.00	\$52,500.00	\$26,865.28	\$38,444.64	\$40,743.00	\$46,562.88	\$50,539.17
JEC	1,000 to 4,999 Residents	\$34,661.00	\$33,852.00	\$35,470.00	\$34,013.80	\$34,256.50	\$34,661.00	\$35,065.50	\$35,308.20
	0 to 999 Residents	\$31,694.00	\$31,694.00	\$31,694.00	\$31,694.00	\$31,694.00	\$31,694.00	\$31,694.00	\$31,694.00
ĺ		4		4		4			
	Over 25,000 Residents	\$47,001.87	\$39,651.46	\$55,009.00	\$41,256.02	\$43,662.87	\$46,673.50	\$50,012.50	\$53,010.40
ANT	10,000 to 24,999 Residents	\$40,431.73	\$39,223.11	\$42,192.00	\$39,323.22	\$39,473.38	\$40,155.90	\$41,114.25	\$41,760.90
SERGEANT	5,000 to 9,999 Residents	\$38,608.19	\$27,019.20	\$50,000.00	\$29,712.60	\$33,797.75	\$38,802.14	\$43,372.55	\$47,309.82
SEI	1,000 to 4,999 Residents	\$38,546.67	\$37,440.00	\$39,900.00	\$37,612.00	\$37,870.00	\$38,300.00	\$39,100.00	\$39,580.00
	0 to 999 Residents				Zero	Responses			
~	Over 25,000 Residents	\$40,095.99	\$30,018.00	\$49,033.00	\$33,144.60	\$34,191.24	\$39,178.00	\$47,487.33	\$48,587.50
HTE	10,000 to 24,999 Residents	\$35,904.97	\$29,120.00	\$47,119.00	\$29,850.73	\$32,124.01	\$34,602.34	\$38,907.30	\$44,770.25
EFIG	5,000 to 9,999 Residents	\$30,016.91	\$18,720.00	\$37,150.08	\$23,146.24	\$29,120.00	\$31,767.00	\$33,350.00	\$34,240.38
FIREFIGHTER	1,000 to 4,999 Residents	\$31,351.23	\$19,000.00	\$43,210.00	\$25,638.70	\$27,235.00	\$29,021.00	\$36,312.60	\$39,334.46
, —	0 to 999 Residents	\$29,213.60	\$29,213.60	\$29,213.60	\$29,213.60	\$29,213.60	\$29,213.60	\$29,213.60	\$29,213.60

Medical Insurance Percentages

	Medical Insurance Offered	Medical Insurance for Dependents	Premiums 100% Employer Paid	Premiums 100% Employee Paid	Premiums Jointly Paid
Overall Percentages	78.10%	84.15%	71.95%	2.44%	25.61%
Over 25,000 Residents	100.00%	100.00%	70.00%	0.00%	30.00%
10,000 to 24,999 Residents	100.00%	100.00%	68.75%	0.00%	31.25%
5,000 to 9,999 Residents	100.00%	100.00%	66.67%	0.00%	33.33%
1,000 to 4,999 Residents	100.00%	88.24%	73.53%	2.94%	23.53%
0 to 999 Residents	36.11%	30.77%	76.92%	7.69%	15.38%
Overall Count	82/105	69/82	59/82	2/82	21/82
Over 25,000 Residents	10/10	10/10	7/10	0/10	3/10
10,000 to 24,999 Residents	16/16	16/16	11/16	0/16	5/16
5,000 to 9,999 Residents	9/9	9/9	6/9	0/9	3/9
1,000 to 4,999 Residents	34/34	30/34	25/34	1/34	8/34
0 to 999 Residents	13/36	4/13	10/13	1/13	2/13

Dental Insurance Percentages

	Dental Insurance Offered	Dental Insurance for Dependents	Premiums 100% Employer Paid	Premiums 100% Employee Paid	Premiums Jointly Paid
Overall Percentages	72.38%	92.11%	31.58%	52.63%	15.79%
Over 25,000 Residents	100.00%	100.00%	40.00%	20.00%	40.00%
10,000 to 24,999 Residents	100.00%	100.00%	31.25%	62.50%	6.25%
5,000 to 9,999 Residents	100.00%	100.00%	33.33%	55.56%	11.11%
1,000 to 4,999 Residents	94.12%	96.88%	25.00%	62.50%	12.50%
0 to 999 Residents	25.00%	44.44%	44.44%	33.33%	22.22%
Overall Count	76/105	70/76	24/76	40/76	12/76
Over 25,000 Residents	10/10	10/10	4/10	2/10	4/10
10,000 to 24,999 Residents	16/16	16/16	5/16	10/16	1/16
5,000 to 9,999 Residents	9/9	9/9	3/9	5/9	1/9
1,000 to 4,999 Residents	32/34	31/32	8/32	20/32	4/32
0 to 999 Residents	9/36	4/9	4/9	3/9	2/9

Vision Insurance Percentages

	Vision Insurance Offered	Vision Insurance for Dependents	Premiums 100% Employer Paid	Premiums 100% Employee Paid	Premiums Jointly Paid
Overall Percentages	64.76%	94.12%	20.59%	72.06%	7.35%
Over 25,000 Residents	100.00%	100.00%	20.00%	60.00%	20.00%
10,000 to 24,999 Residents	93.75%	100.00%	20.00%	80.00%	0.00%
5,000 to 9,999 Residents	88.89%	100.00%	0.00%	100.00%	0.00%
1,000 to 4,999 Residents	85.29%	96.55%	20.69%	68.97%	10.34%
0 to 999 Residents	16.67%	50.00%	50.00%	50.00%	0.00%
Overall Count	68/105	64/68	14/68	49/68	5/68
Over 25,000 Residents	10/10	10/10	2/10	6/10	2/10
10,000 to 24,999 Residents	15/16	15/15	3/15	12/15	0/15
5,000 to 9,999 Residents	8/9	8/8	0/8	8/8	0/8
1,000 to 4,999 Residents	29/34	28/29	6/29	20/29	3/29
0 to 999 Residents	6/36	3/6	3/6	3/6	0/6

Short Term Disability Insurance

	Short Term Disability Offered	Premiums 100% Employer Paid	Premiums 100% Employee Paid	Premiums Jointly Paid
Overall Percentages	60.95%	7.81%	82.81%	9.38%
Over 25,000 Residents	80.00%	0.00%	87.50%	12.50%
10,000 to 24,999 Residents	87.50%	14.29%	85.71%	0.00%
5,000 to 9,999 Residents	88.89%	0.00%	87.50%	12.50%
1,000 to 4,999 Residents	73.53%	4.00%	88.00%	8.00%
0 to 999 Residents	25.00%	22.22%	55.56%	22.22%
Overall Count	64/105	5/64	53/64	6/64
Over 25,000 Residents	8/10	0/8	7/8	1/8
10,000 to 24,999 Residents	14/16	2/14	12/14	0/14
5,000 to 9,999 Residents	8/9	0/8	7/8	1/8
1,000 to 4,999 Residents	25/34	1/25	22/25	2/25
0 to 999 Residents	9/36	2/9	5/9	2/9

Long Term Disability Insurance

	Long Term Disability Offered	Premiums 100% Employer Paid	Premiums 100% Employee Paid	Premiums Jointly Paid
Overall Percentages	43.81%	13.04%	80.43%	6.52%
Over 25,000 Residents	40.00%	25.00%	75.00%	0.00%
10,000 to 24,999 Residents	75.00%	25.00%	75.00%	0.00%
5,000 to 9,999 Residents	55.56%	0.00%	100.00%	0.00%
1,000 to 4,999 Residents	55.88%	5.26%	84.21%	10.53%
0 to 999 Residents	16.67%	16.67%	66.67%	16.67%
Overall Count	46/105	6/46	37/46	3/46
Over 25,000 Residents	4/10	1/4	3/4	0/4
10,000 to 24,999 Residents	12/16	3/12	9/12	0/12
5,000 to 9,999 Residents	5/9	0/5	5/5	0/5
1,000 to 4,999 Residents	19/34	1/19	16/19	2/19
0 to 999 Residents	6/36	1/6	4/6	1/6

Paid Personal Leave

	Paid Personal Leave Offered	Average number of days at 1 year	Average number of days at 4 years	Average number of days at 10 years
Overall Percentages	74.29%	8.90	11.82	15.58
Over 25,000 Residents	100.00%	12.35	16.08	19.35
10,000 to 24,999 Residents	100.00%	9.75	12.13	16.13
5,000 to 9,999 Residents	100.00%	7.07	11.50	16.29
1,000 to 4,999 Residents	88.24%	6.57	9.86	13.36
0 to 999 Residents	36.11%	8.77	9.52	12.77
Overall Count	78/105	8.90	11.82	15.58
Over 25,000 Residents	10/10	12.35	16.08	19.35
10,000 to 24,999 Residents	16/16	9.75	12.13	16.13
5,000 to 9,999 Residents	9/9	7.07	11.50	16.29
1,000 to 4,999 Residents	30/34	6.57	9.86	13.36
0 to 999 Residents	13/36	8.77	9.52	12.77

Paid Sick Leave

	Paid Sick Leave Offered	Average number of days at 1 year	Average number of days at 4 years	Average number of days at 10 years
Overall Percentages	82.86%	10.16	10.81	12.12
Over 25,000 Residents	100.00%	11.83	11.40	11.58
10,000 to 24,999 Residents	93.75%	12.54	12.43	12.86
5,000 to 9,999 Residents	88.89%	7.92	9.50	11.83
1,000 to 4,999 Residents	97.06%	8.72	10.72	14.05
0 to 999 Residents	58.33%	9.81	10.00	10.29
Overall Count	87/105	10.16	10.81	12.12
Over 25,000 Residents	10/10	11.83	11.40	11.58
10,000 to 24,999 Residents	15/16	12.54	12.43	12.86
5,000 to 9,999 Residents	8/9	7.92	9.50	11.83
1,000 to 4,999 Residents	33/34	8.72	10.72	14.05
0 to 999 Residents	21/36	9.81	10.00	10.29

Paid Holidays

Retirement

	Paid Holidays Offered	Average number of holidays per year
Overall Percentages	89.52%	10.72
Over 25,000 Residents	100.00%	10.70
10,000 to 24,999 Residents	100.00%	10.38
5,000 to 9,999 Residents	100.00%	10.67
1,000 to 4,999 Residents	100.00%	10.72
0 to 999 Residents	69.44%	11.16
Overall Count	94/105	10.72
Over 25,000 Residents	10/10	10.70
10,000 to 24,999 Residents	16/16	10.38
5,000 to 9,999 Residents	9/9	10.67
1,000 to 4,999 Residents	34/34	10.72
0 to 999 Residents	25/36	11.16

	Retirement Offered	Supplemental Retirement Offered
Overall Percentages	88.57%	60.00%
Over 25,000 Residents	100.00%	100.00%
10,000 to 24,999 Residents	100.00%	100.00%
5,000 to 9,999 Residents	100.00%	88.89%
1,000 to 4,999 Residents	100.00%	55.88%
0 to 999 Residents	66.67%	27.78%
Overall Count	93/105	63/105
Over 25,000 Residents	10/10	10/10
10,000 to 24,999 Residents	16/16	16/16
5,000 to 9,999 Residents	9/9	8/9
1,000 to 4,999 Residents	34/34	19/34
0 to 999 Residents	24/36	10/36

Longevity Pay

	Longevity Pay Offered
Overall Percentages	16.19%
Over 25,000 Residents	20.00%
10,000 to 24,999 Residents	43.75%
5,000 to 9,999 Residents	55.56%
1,000 to 4,999 Residents	5.88%
0 to 999 Residents	2.78%
Overall Count	17/105
Over 25,000 Residents	2/10
10,000 to 24,999 Residents	7/16
5,000 to 9,999 Residents	5/9
1,000 to 4,999 Residents	2/34
0 to 999 Residents	1/36

Life Insurance

	Life Insurance Offered	Premiums 100% Employer Paid	Premiums 100% Employee Paid	Premiums Jointly Paid	Amount Offered Less Than \$10,000	Amount Offered \$10,000 - \$25,000	Amount Offered More Than \$25,000
Overall Percentages	72.38%	78.95%	11.84%	9.21%	9.21%	57.89%	32.89%
Over 25,000 Residents	100.00%	90.00%	0.00%	10.00%	10.00%	20.00%	70.00%
10,000 to 24,999 Residents	100.00%	75.00%	12.50%	12.50%	0.00%	43.75%	56.25%
5,000 to 9,999 Residents	100.00%	88.89%	11.11%	0.00%	0.00%	88.89%	11.11%
1,000 to 4,999 Residents	94.12%	75.00%	15.63%	9.38%	9.09%	66.67%	24.24%
0 to 999 Residents	25.00%	77.78%	11.11%	11.11%	37.50%	62.50%	0.00%
Overall Count	76/105	60/76	9/76	7/76	7/76	44/76	25/76
Over 25,000 Residents	10/10	9/10	0/10	1/10	1/10	2/10	7/10
10,000 to 24,999 Residents	16/16	12/16	2/16	2/16	0/16	7/16	9/16
5,000 to 9,999 Residents	9/9	8/9	1/9	0/9	0/9	8/9	1/9
1,000 to 4,999 Residents	32/34	24/32	5/32	3/32	3/33	22/33	8/33
0 to 999 Residents	9/36	7/9	1/9	1/9	3/8	5/8	0/8

Miscellaneous Benefits

	Childcare Offered	Child Tuition or Education Assistance	Flex Spending Accounts	Shift Differentials	Stipends Offered	Education Reimburse- ment	Additional Educational Pay	Performance Based Pay
Overall Percentages	1.90%	0.95%	13.33%	4.76%	4.76%	10.48%	7.62%	8.57%
Over 25,000 Residents	10.00%	0.00%	50.00%	0.00%	30.00%	70.00%	20.00%	20.00%
10,000 to 24,999 Residents	6.25%	6.25%	50.00%	25.00%	12.50%	18.75%	25.00%	12.50%
5,000 to 9,999 Residents	0.00%	0.00%	11.11%	11.11%	0.00%	0.00%	0.00%	22.22%
1,000 to 4,999 Residents	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	2.94%	5.88%
0 to 999 Residents	0.00%	0.00%	0.00%	0.00%	0.00%	2.78%	2.78%	2.78%
Overall Count	2/105	1/105	14/105	5/105	5/105	11/105	8/105	9/105
Over 25,000 Residents	1/10	0/10	5/10	0/10	3/10	7/10	2/10	2/10
10,000 to 24,999 Residents	1/16	1/16	8/16	4/16	2/16	3/16	4/16	2/16
5,000 to 9,999 Residents	0/9	0/9	1/9	1/9	0/9	0/9	0/9	2/9
1,000 to 4,999 Residents	0/34	0/34	0/34	0/34	0/34	0/34	1/34	2/34
0 to 999 Residents	0/36	0/36	0/36	0/36	0/36	1/36	1/36	1/36







POLICE COUNTY SALARY STATISTICS

		Mean	Minimum	Maximum	10%	25%	50%	75%	90%
RIFF	Over 25,000 Residents	\$95,598.39	\$80,000.00	\$108,999.96	\$84,000.00	\$90,000.00	\$90,000.00	\$108,992.00	\$108,996.78
SHERIFE	0 to 24,999 Residents	\$79,285.71	\$75,000.00	\$85,000.00	\$75,000.00	\$75,000.00	\$80,000.00	\$82,500.00	\$85,000.00
DEPUTY SHERIFE	Over 25,000 Residents	\$78,759.64	\$50,145.00	\$106,241.62	\$54,001.50	\$59,786.25	\$79,325.96	\$98,299.35	\$103,064.71
DEPUTY SHERIFF	0 to 24,999 Residents	\$53,079.40	\$33,528.00	\$72,800.00	\$39,796.80	\$49,200.00	\$50,000.00	\$59,869.00	\$67,627.60
,									
MAJOR	Over 25,000 Residents	\$79,053.12	\$58,000.00	\$95,893.83	\$63,053.10	\$70,632.76	\$83,265.52	\$89,579.68	\$93,368.17
MA	0 to 24,999 Residents	\$55,019.50	\$53,879.00	\$56,160.00	\$54,107.10	\$54,449.25	\$55,019.50	\$55,589.75	\$55,931.90
7			Г	.					
APTAIN	Over 25,000 Residents	\$64,870.70	\$51,500.00	\$75,348.00	\$54,752.82	\$59,632.06	\$67,764.11	\$71,556.06	\$73,831.22
CAF	0 to 24,999 Residents	\$53,728.00	\$53,728.00	\$53,728.00	\$53,728.00	\$53,728.00	\$53,728.00	\$53,728.00	\$53,728.00
N									
SERGEANT JEUTENANT	Over 25,000 Residents	\$65,081.67	\$60,275.34	\$69,888.00	\$61,236.61	\$62,678.51	\$65,081.67	\$67,484.84	\$68,926.73
[IEU]	0 to 24,999 Residents	\$53,728.00	\$53,728.00	\$53,728.00	\$53,728.00	\$53,728.00	\$53,728.00	\$53,728.00	\$53,728.00
ANT									
RGE	Over 25,000 Residents	\$58,872.10	\$52,333.39	\$65,410.80	\$53,641.13	\$55,602.74	\$58,872.10	\$62,141.45	\$64,103.06
,	0 to 24,999 Residents				Zero	Responses			
CORPORAI	0 25000 P 11 4	0<1.072.72	0<1.072.72	0(1,072,72	0(1,072,72	0<1.072.72	0<1.072.72	0<1.072.72	0.01.072.72
)RP(Over 25,000 Residents 0 to 24,999 Residents	\$61,872.72	\$61,872.72	\$61,872.72	\$61,872.72 Zero	\$61,872.72 Responses	\$61,872.72	\$61,872.72	\$61,872.72
- '	0 to 24,777 Residents				Zelo	Responses			
ATOI	Over 25,000 Residents	\$50.658.54	\$42,588.00	\$64,056.72	\$43,125.30	\$43,931.25	\$47,994.71	\$54,722.00	\$60,322.83
STIG	0 to 24,999 Residents	\$43,242.67	\$37,000.00	\$53,728.00	\$37,400.00	\$38,000.00	\$39,000.00	\$46,364.00	\$50,782.40
NVE	,			,	,		, , , , , ,		
DFFICER [NVESTIGATOR	Over 25,000 Residents	\$41,398.18	\$39,159.00	\$42,993.60	\$39,568.65	\$40,183.13	\$41,720.05	\$42,935.10	\$42,970.20
)FFIC	0 to 24,999 Residents	\$49,470.10	\$35,000.00	\$82,408.00	\$37,943.40	\$42,358.50	\$43,200.00	\$44,384.00	\$67,198.40
\bigcirc									

FIRE COUNTY SALARY STATISTICS

			Mean	Minimum	Maximum	10%	25%	50%	75%	90%
	EL	Over 25,000 Residents	\$98,121.92	\$98,121.92	\$98,121.92	\$98,121.92	\$98,121.92	\$98,121.92	\$98,121.92	\$98,121.92
	5	0 to 24,999 Residents	\$49,850.00	\$38,700.00	\$61,000.00	\$40,930.00	\$44,275.00	\$49,850.00	\$55,425.00	\$58,770.00
_										
SISTAN	HH [Over 25,000 Residents	\$73,377.20	\$73,377.20	\$73,377.20	\$73,377.20	\$73,377.20	\$73,377.20	\$73,377.20	\$73,377.20
ASSISTANT	5	0 to 24,999 Residents				Zero	Responses			
BATTALION	HH [Over 25,000 Residents	\$61,958.21	\$61,958.21	\$61,958.21	\$61,958.21	\$61,958.21	\$61,958.21	\$61,958.21	\$61,958.21
ATTA	5	0 to 24,999 Residents				Zero	Responses			
	HAL	Over 25,000 Residents	\$71,084.83	\$71,084.83	\$71,084.83	\$71,084.83	\$71,084.83	\$71,084.83	\$71,084.83	\$71,084.83
MADSHALL	JAKS	0 to 24,999 Residents				Zero	Responses			
	≥ L									
		Over 25,000 Residents	\$37,856.00	\$37,856.00	\$37,856.00	\$37,856.00	\$37,856.00	\$37,856.00	\$37,856.00	\$37,856.00
		0 to 24,999 Residents	\$37,960.00	\$37,960.00	\$37,960.00	\$37,960.00	\$37,960.00	\$37,960.00	\$37,960.00	\$37,960.00
_	_		<u> </u>							
		Over 25,000 Residents	\$29,619.00	\$29,619.00	\$29,619.00	\$29,619.00	\$29,619.00	\$29,619.00	\$29,619.00	\$29,619.00
	211	0 to 24,999 Residents	\$21,216.00	\$21,216.00	\$21,216.00	\$21,216.00	\$21,216.00	\$21,216.00	\$21,216.00	\$21,216.00
Œ	Ţ,									

Medical Insurance Percentages

	Medical Insurance Offered	Medical Insurance for Dependents	Premiums 100% Employer Paid	Premiums 100% Employee Paid	Premiums Jointly Paid
Overall Percentages	100.00%	100.00%	64.71%	0.00%	35.29%
Over 25,000 Residents	100.00%	100.00%	50.00%	0.00%	50.00%
0 to 24,999 Residents	100.00%	100.00%	85.71%	0.00%	14.29%
Overall Count	17/17	17/17	11/17	0/17	6/17
Over 25,000 Residents	10/10	10/10	5/10	0/10	5/10
0 to 24,999 Residents	7/7	7/7	6/7	0/7	1/7

Dental Insurance Percentages

	Dental Insurance Offered	Dental Insurance for Dependents	Premiums 100% Employer Paid	Premiums 100% Employee Paid	Premiums Jointly Paid
Overall Percentages	100.00%	100.00%	41.18%	35.29%	23.53%
Over 25,000 Residents	100.00%	100.00%	40.00%	40.00%	20.00%
0 to 24,999 Residents	100.00%	100.00%	42.86%	28.57%	28.57%
Overall Count	17/17	17/17	7/17	6/17	4/17
Over 25,000 Residents	10/10	10/10	4/10	4/10	2/10
0 to 24,999 Residents	7/7	7/7	3/7	2/7	2/7

Vision Insurance Percentages

	Vision Insurance Offered	Vision Insurance for Dependents	Premiums 100% Employer Paid	Premiums 100% Employee Paid	Premiums Jointly Paid
Overall Percentages	100.00%	100.00%	23.53%	64.71%	11.76%
Over 25,000 Residents	100.00%	100.00%	20.00%	70.00%	10.00%
0 to 24,999 Residents	100.00%	100.00%	28.57%	57.14%	14.29%
Overall Count	17/17	17/17	4/17	11/17	2/17
Over 25,000 Residents	10/10	10/10	2/10	7/10	1/10
0 to 24,999 Residents	7/7	7/7	2/7	4/7	1/7

Short Term Disability Insurance

	Short Term Disability Offered	Premiums 100% Employer Paid	Premiums 100% Employee Paid	Premiums Jointly Paid
Overall Percentages	70.59%	8.33%	83.33%	8.33%
Over 25,000 Residents	70.00%	14.29%	85.71%	0.00%
0 to 24,999 Residents	71.43%	0.00%	80.00%	20.00%
Overall Count	12/17	1/12	10/12	1/12
Over 25,000 Residents	7/10	1/7	6/7	0/7
0 to 24,999 Residents	5/7	0/5	4/5	1/5

Long Term Disability Insurance

	Long Term Disability Offered	Premiums 100% Employer Paid	Premiums 100% Employee Paid	Premiums Jointly Paid
Overall Percentages	52.94%	0.00%	100.00%	0.00%
Over 25,000 Residents	40.00%	0.00%	100.00%	0.00%
0 to 24,999 Residents	71.43%	0.00%	100.00%	0.00%
Overall Count	9/17	0/9	9/9	0/9
Over 25,000 Residents	4/10	0/4	4/4	0/4
0 to 24,999 Residents	5/7	0/5	5/5	0/5

Paid Personal Leave

	Paid Personal Leave Offered	Average number of days at 1 year	Average number of days at 4 years	Average number of days at 10 years
Overall Percentages	100.00%	10.81	12.63	15.31
Over 25,000 Residents	100.00%	12.22	14.56	17.56
0 to 24,999 Residents	100.00%	9.00	10.14	12.43
Overall Count	17/17	10.81	12.63	15.31
Over 25,000 Residents	10/10	12.22	14.56	17.56
0 to 24,999 Residents	7/7	9.00	10.14	12.43

Paid Sick Leave

	Paid Sick Leave Offered	Average number of days at 1 year	Average number of days at 4 years	Average number of days at 10 years
Overall Percentages	100.00%	11.09	11.13	11.47
Over 25,000 Residents	100.00%	9.45	9.20	9.35
0 to 24,999 Residents	100.00%	13.83	14.33	15.00
Overall Count	17/17	11.09	11.13	11.47
Over 25,000 Residents	10/10	9.45	9.20	9.35
0 to 24,999 Residents	7/7	13.83	14.33	15.00

Paid Holidays

	Paid Holidays Offered	Average number of holidays per year
Overall Percentages	100.00%	10.94
Over 25,000 Residents	100.00%	11.00
0 to 24,999 Residents	100.00%	10.86
Overall Count	17/17	10.94
Over 25,000 Residents	10/10	11.00
0 to 24,999 Residents	7/7	10.86

Retirement

	Retirement Offered	Supplemental Retirement Offered
Overall Percentages	100.00%	88.24%
Over 25,000 Residents	100.00%	100.00%
0 to 24,999 Residents	100.00%	71.43%
Overall Count	17/17	15/17
Over 25,000 Residents	10/10	10/10
0 to 24,999 Residents	7/7	5/7

Longevity Pay

	Longevity Pay Offered
Overall Percentages	5.88%
Over 25,000 Residents	10.00%
0 to 24,999 Residents	0.00%
Overall Count	1/17
Over 25,000 Residents	1/10
0 to 24,999 Residents	0/7

Life Insurance

	Life Insurance Offered	100%	Premiums 100% Employee Paid	Premiums Jointly Paid	Amount Offered Less Than \$10,000	Amount Offered \$10,000 - \$25,000	Amount Offered More Than \$25,000
Overall Percentages	100.00%	82.35%	17.65%	0.00%	5.88%	52.94%	41.18%
Over 25,000 Residents	100.00%	90.00%	10.00%	0.00%	10.00%	50.00%	40.00%
0 to 24,999 Residents	100.00%	71.43%	28.57%	0.00%	0.00%	57.14%	42.86%
Overall Count	17/17	14/17	3/17	0/17	1/17	9/17	7/17
Over 25,000 Residents	10/10	9/10	1/10	0/10	1/10	5/10	4/10
0 to 24,999 Residents	7/7	5/7	2/7	0/7	0/7	4/7	3/7

Miscellaneous Benefits

	Childcare Offered	Child Tuition or Education Assistance	Flex Spending Accounts	Shift Differentials	Stipends Offered	Education Reimburse- ment	Additional Educational Pay	Performance Based Pay
Overall Percentages	0.00%	5.88%	23.53%	5.88%	11.76%	11.76%	5.88%	11.76%
Over 25,000 Residents	0.00%	10.00%	30.00%	10.00%	20.00%	20.00%	10.00%	20.00%
0 to 24,999 Residents	0.00%	0.00%	14.29%	0.00%	0.00%	0.00%	0.00%	0.00%
Overall Count	0/17	1/17	4/17	1/17	2/17	2/17	1/17	2/17
Over 25,000 Residents	0/10	1/10	3/10	1/10	2/10	2/10	1/10	2/10
0 to 24,999 Residents	0/7	0/7	1/7	0/7	0/7	0/7	0/7	0/7

John C. Stennis Institute of Government and Community Development

Call us today! 662-325-3328



MUNICIPALITY SURVEY INSTRUMENT

February 1, 2022

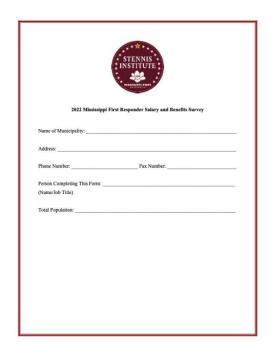
The Stemis Institute at Mississippi State University, with the support of the Capstone students in the Masters of Public Policy & Administration (MPPA) program, is conducting the 2022 Mississippi First Responder Salary and Benefits Savery for the Mississippi First Mississippi First Memory results will be available in time for the MML. Annual Conference this summer as well culture. All information provided will remain strictly conflicted in aggregate form to ensure that no individual response will be identifiable in the published results.

Please mail, fax, or e-mail the completed survey to us by Friday, April 1, 2022.

If you prefer, this survey is also available to be filled out on online at the link below: https://www.sig.msstate.edu/cityfrs22/

Sincerely,
Matthew I. Peterson, PhD
Research Associate II
John C. Stemis Institute of Government
Resource Specialist
Political Science and Public Administration
Office: 662-325-7010



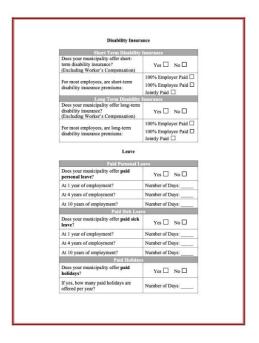


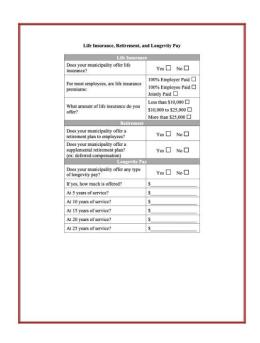
Police Investigator: \$_____ Fire Department 2022 Annual Salaries Fire Deputy Chief or Assistant Chief: \$_____

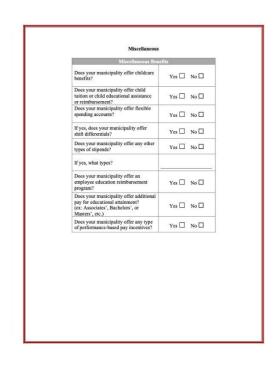
Medical, Dental, and	Vision Insura	nce
Medical Insura Does your municipality offer medical		-
insurance?	Yes 🗆	No 🗆
Does your municipality offer medical insurance for spouses and dependents?	Yes 🗆	No 🗆
For most employees, are medical insurance premiums:	100% Emplo 100% Emplo Jointly Paid	yee Paid [
Dental Insuran	-	_
Does your municipality offer dental		
insurance?	Yes 🗆	No 🗆
Does your municipality offer dental insurance for spouses and dependents?	Yes 🗆	No 🗆
	100% Emplo	ver Paid
For most employees, are dental insurance premiums:	100% Employee Jointly Paid □	

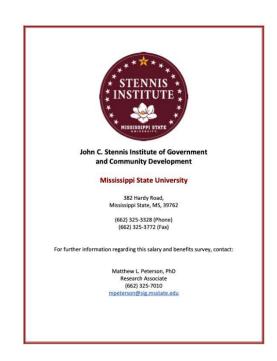
Vision Insuran Does your municipality offer vision		1479
insurance?	Yes 🗆	No 🗆
Does your municipality offer vision insurance for employees' spouses and dependents?	Yes 🗆	No 🗆
	100% Emplo	ver Paid 🗆
For most employees, are vision insurance premiums:	100% Emplo Jointly Paid	yee Paid 🗆

MUNICIPALITY SURVEY INSTRUMENT



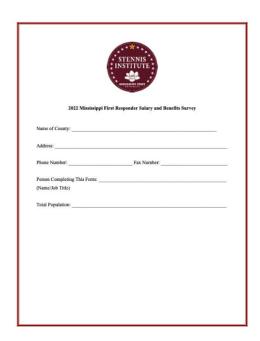




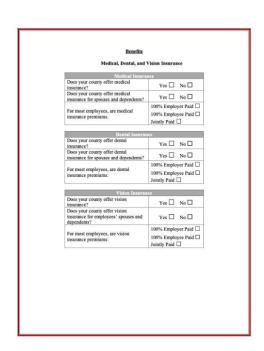


COUNTY SURVEY INSTRUMENT

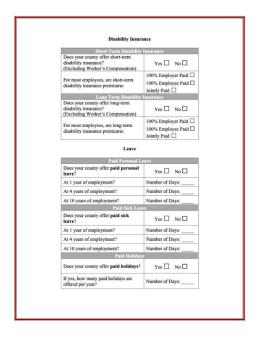
Dear County Official, The Stemais Institute at Mississippi State University, with the support of the Capatone students in the Matters of Public Policy of Administration (PMPA) programs, to conducting the 2022. Mississippi First Responder Salary and Benefits Survey. The completed survey results will be available this summer and posted to our website. All information provided will remain strictly confidential and presented in aggregate form to ensure that no individual response will be identifiable in the published results. Planse complete the attached survey, which includes a listing of common first responder positions in the Police and Fire Departments. We understand that counties are different and may not have every position listed on the survey. Bearing this in mind, please provide as much information as possible. If you do not have the exact job title be that e.g is with similar responsibilities, please report the needed information for the similar job. Please mail, fax, or e-mail the completed survey to us by Friday, April 1, 2022. Mailing Address: ATTN: 2022 Mississippi First Responder Salary and Benefits Survey. Stemain Institute. P.O. Drawer LV, Mississippi State, MS, 39760. Fax: 602-325-3772 E-mail: myneteromicing meastate.edu If you have any questions regarding the enclosed survey, please do not heritate to call me. On behalf of the Stemis Institute, and the Capstone MPPA Students, we thank you for your time and effort. Sincerely, Matthew L. Peterson, PhD Research Associate II John C. Semini Institute and of Government Mississippi State and Public Administration Office: 662-325-7010

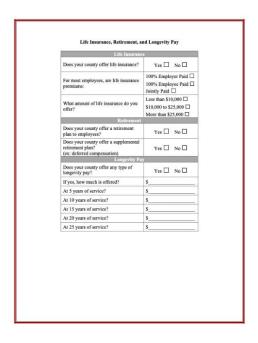


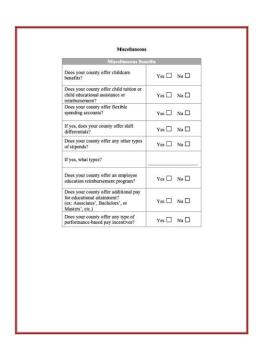
		nnual Salaries	
Police Chief: \$			
Police Deputy Chief or A	sistant Chief: \$		
Police Major: \$			
Police Captain: \$			
Police Lieutenant: \$			
Police Sergeant: \$			
Police Corporal: \$			
Police Investigator: \$			
Police Officer: \$			
Fire Chief: \$	•		
Fire Battalion Chief: \$			
Fire Marshall: \$			
Fire Lieutenant: \$			
Fire Sergeant: \$			
Firefighter: \$			



COUNTY SURVEY INSTRUMENT









NOTES

NOTES







2022 MISSISSIPPI FIRST RESPONDER SALARY & BENEFITS SURVEY

Made possible through a partnership between The John C. Stennis Institute of Government and Community Development, The Mississippi Association of Supervisors, and The Mississippi Municipal League.

Research & Data Collection: Dr. Matthew Peterson

Graphic Design: Breana Norton

Stennis Institute Executive Director: Dr. J. "Dallas" Breen